

### Summary of Senior Management Assurance Statements 2016/17 (year-end)

Assurance Category		1. Not in Place	2. Limited Application	3. Mixed Application	4. Strong Application	5. Embedded	Strong +
1. Risk Management	%	0%	3%	40%	49%	8%	<b>57%</b>
	No.	0	1	14	17	3	35
2. Partnership / Collaborative Risk (governance)	%	0%	0%	50%	50%	0%	<b>50%</b>
	No.	0	0	7	7	0	14
3. Compliance with Policies, Rules Legal and Regulatory Requirements	%	0%	0%	29%	71%	0%	<b>71%</b>
	No.	0	0	4	10	0	14
4. Programme and Project Assurance	%	0%	9%	29%	62%	0%	<b>62%</b>
	No.	0	2	6	13	0	21
5. Budget Monitoring	%	0%	14%	14%	50%	22%	<b>72%</b>
	No.	0	2	2	7	3	14
6. Resource Savings (business cases & future generations)	%	0%	0%	64%	36%	0%	<b>36%</b>
	No.	0	0	9	5	0	14
7. Internal Control Environment	%	0%	0%	14%	81%	5%	<b>86%</b>
	No.	0	0	3	17	1	21
8. Fraud & Financial Impropriety	%	0%	0%	0%	100%	0%	<b>100%</b>
	No.	0	0	0	7	0	7
9. Performance Measurement & Management	%	0%	0%	10%	81%	9%	<b>90%</b>
	No.	0	0	2	17	2	21
<b>Totals</b>		0%	3%	29%	62%	6%	<b>68%</b>
			5	47	100	9	